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***Miami-Dade County, Florida***

***EPP-RFP No.***

## **ANTI-GANG PREVENTION SUMMIT STRATEGY IMPLEMENTATION**

### **SCOPE OF SERVICES**

#### **Background**

In 2008, UMMAH Futures International, LLC (UMMAH), under Contract No. EPP-RFP 641, coordinated the South Florida Anti-Gang Prevention Summit to address the growing gang activity and youth violence throughout Miami-Dade County. The summit brought together law enforcement and community leaders to discuss best practices, identify gaps on services, and create a prevention plan to target at-risk youth within their individual communities.

As a result, in July 2009 and October 2012, Contracts No. BW9095-0/11 and BW9095-0/13 were executed respectively with UMMAH, for the implementation and further development of formal recommendations derived from the Summit. This Solicitation is a continuation of the Work by the previous contracts to expand the anti-gang prevention strategy and expands the Scope of Services from the Cities of Miami Gardens and Opa-Locka to all of Miami-Dade County.

#### **Preferred Qualifications**

It is preferred that the Awarded Proposer demonstrate documented experience administering effective programs emphasizing juvenile counseling and anti-gang prevention and intervention

#### **Scope of Services**

##### **Tasks**

The Contractor shall:

- a. Coordinate with the Juvenile Services Department (and other relevant Miami-Dade County departments), the Children's Trust, and neighborhood coalitions, the collection, recording, follow up, and analysis of service referrals delivered through strategy activities (e.g. Walking One Stop and Trauma One Stop).
- b. Coordinate with the United States Attorney's Office, State Attorney's Office, and each of the seven (7) Miami-Dade Police Department Districts to identify hotspots for gang-related incidents, serious violent crimes, and violent repeat offenders in the target area. Supporting documentation includes, but not limited to, data reports and monthly activity logs.
- c. Implement the prevention, intervention, and reentry objectives of the Miami-Dade Anti-Gang Strategy Countywide, as well as, support law enforcement in the implementation of suppression objectives (see "Goals and Objectives" below). Supporting documentation includes, but not limited to, sign-in sheets, meeting logs, assessment forms, photos of activities in action, and/or participant rosters.
- d. Provide overall comprehensive planning, coordination, and monitoring support during the implementation of this initiative Countywide. Supporting documentation includes, but not limited to, monthly progress reports.

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- e. Review and compile relevant data and research reports to support the planning, monitoring, and evaluation of this initiative. Supporting documentation includes, but not limited to, compilation of data and research reports.
- f. Attend planning and implementation meetings with County staff and other relevant stakeholders when needed or requested. Supporting documentation includes, but limited to, monthly activity logs and progress reports.
- g. Conduct interviews with key stakeholders to determine their perspectives on gang issues in Miami-Dade County neighborhoods experiencing severe, recent, or persistent violent crimes. Supporting documentation includes, but not limited to, monthly activity logs and progress reports.
- h. Organize and coordinate logistics for activities associated with this initiative. Supporting documentation includes monthly activity logs and progress reports.
- i. Develop and maintain a database of all project partners. Supporting documentation includes, but not limited to, a list of project partners and resources.
- j. Develop and present a monthly summary report that monitors the progress of the initiative including recommendations on how to improve its implementation. Supporting documentation includes, but not limited to, monthly progress reports.

**Goals/Objectives/Deliverables**

The goals and objectives of the Miami-Dade Anti-Gang Strategy were developed using the Office of Juvenile Justice and Delinquency Prevention's (OJJDP) Comprehensive Gang Reduction Model. OJJDP has invested millions of dollars in demonstration projects and extensive research, which has proven, based on empirical data that the model works when community stakeholders work collaboratively to successfully implement gang reduction strategies that include prevention, intervention, suppression, and reentry.

Below are the goals and objectives of the Miami-Dade Anti-Gang Strategy, activities to be performed to achieve those objectives, and the corresponding deliverables:

**A. Prevention**

- 1. *Prevention Goal: An educated community that is aware of gangs, understands the cultural diversities in gangs, and implements gang prevention measures.*
- 2. **Prevention Objectives**
  - a. Establish weekly hotspots reading sessions for children 6 weeks — 5 years old in day care centers.
    - I. **Activities:**
      - 1. Identify day care centers in hotspot neighborhoods.
      - 2. Identify guest readers for hotspot reading sessions.
      - 3. Contact day care center directors to introduce program and schedule hotspots reading sessions.

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4. Confirm guest reader for reading session.
      5. Preparation and logistics coordination for reading session.
      6. Host reading session.
    - II. Deliverables:
      1. Roster of participating children signed off by agency director (or designee) and guest reader.
      2. Photos of reading sessions.
  - b. Deliver presentations on gang awareness and prevention measures to parents, youth, and service providers upon request at hotspot area community centers, after school/summer programs, houses of worship, and optimist clubs.
    - I. Activities:
      1. Identify prospective hosts for gang awareness sessions for parents, youth, and service providers including Optimist Clubs, community centers, after school/summer programs, and houses of worship.
      2. Contact agency directors to inform them of opportunity to host presentation and, if interested, schedule session.
      3. Confirm presenter(s) for workshop.
      4. Preparation and logistics coordination for workshop.
      5. Host workshop.
    - II. Deliverables:
      1. Participant sign-in sheet.
      2. Photos of workshop in action.
      3. Evaluation forms collected from willing participants.
- B. Intervention
1. *Intervention Goal: Gang members are transitioned into positive productive citizens and historic crime hotspots are transformed into productive, positive, and safe places.*
  2. Intervention Objectives
    - a. To deliver Walking One Stops and Trauma One Stops in neighborhoods that experience recent, severe, or persistent incidents of violent crimes on a bi-weekly basis.
      - I. Activities:
        1. Identify trauma and grief management counselors currently serving the impacted neighborhood.
        2. Brief trauma and grief management counselors on the Walking One Stop and Trauma One Stop and seek their commitment to participate.
        3. Within 72 hours of a shooting incident in the target area, request trauma and grief management counselors to visit the incident location to assess victim's, witnesses' and family members' levels of trauma and to make service referrals when appropriate.
        4. Preparation and logistics coordination for Walking One Stop Center.

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5. Within 3 weeks of incident dispatch the Walking One Stop Center to incident location to deliver social and economic service referrals to at least 40 residences.

II. Deliverables:

1. Copies of contact sheets.
2. Copies of Walking One Stop/Trauma One Stop sign in sheets
3. Photos of Walking One Stop/Trauma One Stop in action.

- b. Develop a civic engagement and wealth creation initiative that utilizes former gang members' sweat equity to transform hotspot "places" into positive community assets (e.g. community gardens, transitional living centers, and decent affordable housing) beginning with one pilot within one year.

I. Activities:

1. Identify prospective community transformation projects.
2. Work with the city and County officials to solidify desired project.
3. Schedule date(s) for project.
4. Identify former gang members (and others) to participate in the project.
5. Preparation and logistics coordination for project.
6. Implement and complete project.

II. Deliverables:

1. Before and after pictures of project site.
2. Sign in sheets for project meetings.
3. Photos of the project in action.

- c. Coordinate with existing providers of entrepreneurial training and small business development assistance programs for former gang members living in hotspot areas and individuals at high risk of becoming gang involved as a sustainable and long-term alternative to the economic benefits of gang involvement.

I. Activities:

1. Identify Federal, State, and local resources supporting entrepreneurship and small business development.
2. Identify former gang members who desire to be legal entrepreneurs.
3. Refer former gang members to entrepreneurial resources and programs.

II. Deliverables:

1. Matrix of Federal, State, and local resources offering small business development programs and resources.
2. Copies of referral forms for former gang members and those at high risk of becoming gang involved to entrepreneurial programs.

- d. Develop or replicate an effective positive peer leadership program for gang-involved and gang-affiliated youth within one year.

I. Activities:

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1. Schedule at least monthly positive peer leadership training sessions for gang-involved and gang-affiliated youth who reside in Miami-Dade County in at least one detention center.
    2. Preparation and logistics coordination for training sessions.
    3. Host trainings.
  - II. Deliverables:
    1. Summaries of training sessions.
    2. Roster of participating gang members.
    3. Photos of training in action.
- C. *Suppression*
  1. *Suppression Goal: Miami-Dade County neighborhoods are safer through the suppression of criminal gang activity.*
  2. *Suppression Objectives*
    - a. Implement Violent Repeat Offenders Program with Call Ins (based on Project Exile, a U.S. Department of Justice evidence-based best practice model), in one hotspot area within six months.
      - I. Activities:
        1. Schedule briefing with Miami-Dade Police Department (MDPD) leadership regarding the Violent Repeat Offenders Program (VRO) and Call-ins.
        2. Hold briefing with MDPD leadership on VRO program and Call-ins.
        3. Assist MDPD in coordinating meeting with the U.S. Attorney's Office, State Attorney's Office, local police departments (where applicable) to discuss VRO Program and Call-ins.
        4. Assist MDPD in hosting meeting with previously stated law enforcement agencies.
        5. Assist MDPD in implementing VRO Program and Call-ins.
      - II. Deliverables: This strategy element is contingent upon the cooperation of the MDPD but ideally the deliverables are:
        1. List of violent repeat offenders and individuals with active 874 affidavits in hotspot neighborhoods.
        2. VRO Team meeting sign-in sheets.
        3. Arrest and successful prosecution of violent repeat offenders that continue to violate laws.
        4. Social and economic service referrals from Call-in event.
        5. Photos from Call-in event.
    - b. Expand the 874 Project to increase the collection and accuracy of gang data.
      - I. Activities:
        1. Meet with MDPD leadership to discuss scheduling roll call training on the 874 Affidavit for local police departments.

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2. Assist MDPD in scheduling roll call training for local police departments.
3. Assist MDPD with preparation and logistics for roll call training.
4. Assist MDPD in hosting the roll call training.

- II. Deliverables: This strategy element is contingent upon the cooperation of the MDPD but ideally the deliverables are:
  1. Roll call training sign-in sheets.
  2. New 874 Affidavits from local police departments.

**D. Reentry**

1. *Reentry Goal: Successful transition back into the community by convicted former gang members that have completed their term of incarceration.*

**2. Reentry Objectives**

- a. Provide a pre-release program at all levels (Federal, State, and local) to address individualized needs to include employment, education, mental health, physical health and additional resources.

**I. Activities:**

1. Schedule meetings with South Florida detention centers to discuss ex-offender reentry services for inmates returning to Miami-Dade County and introduce needs assessment form.
2. Work with detention centers to implement needs assessment.
3. Review completed assessment forms and identify service providers to meet the identified needs.

**II. Deliverables:**

1. Completed assessment forms.
2. Service referral forms.

- b. Expand the use of reentry fairs at the Federal, State, and local level for ex-gang members (including their children and families), using all partners.

**I. Activities:**

1. Contact wardens and superintendents of South Florida detention centers including DJJ sites and schedule meetings to introduce the idea of reentry fairs (if they are not already aware).
2. Schedule reentry fairs and administer needs assessment forms.
3. Contact and confirm service providers that meet the needs of inmates to participate in the fair.
4. Preparation and logistics coordination for reentry fairs.
5. Host fair.

**II. Deliverables:**

1. Completed assessment forms.
2. Confirmations from providers to participate in the fair.

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3. Reentry fair sign-in sheet for providers.
4. Roster of inmates participating in the fair.
5. Photos of the fair in action.

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